Sheriff of Cook County)	
)	
vs.)	
	ì	Docket No. 1798
Gwendolyn D. Atkins	ý	
Correctional Sgt.	í	
Star #1110	3	
	,	
	DECIS	SION
of facts supporting the decision o	f the Cook Cor ctional Sgt. Gv	at to the Order of Remand for additional findings unty Sheriff's Merit Board to impose a 60-day wendolyn D. Atkins. The following additional Merit Board:
2016 imposing a 60 day suspensio and setting forth in detail the rules	n on the Respo and regulation	s original decision this matter on September 15, andent Gwendolyn D. Atkins, Correctional Sgt., s violations that were charged in the complaint, ough witness testimony and documents admitted
The Board found that Sgt. Gwendol Orders 24.9.1.0 and 9.21 and Artic	·	olated Sheriff's orders 11.2.1.0, 11.2.20 General B of the Merit Board Rules.
되었습니다. 그리고 그는 사람이 있는 사람들이 되었습니다. 그런 사람들이 가장 없는 사람들이 되었습니다. 그렇게 했다.		imposition of a 120 day suspension, the Board ctual findings contained in the original decision,
		County Sheriff since 1995, and became a Sgt. in hary history, aside from this incident, over the
a good use of force. Because her s	al Ofc. ts left to review uperiors told h t relied on the r	

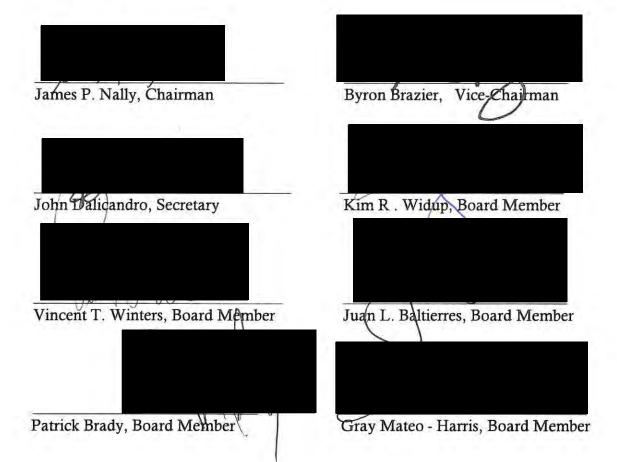
Docket No. 1798 Officer Correctional Sgt. Officer Gwendolyn D. Atkins STAR # 1798

Respondent was not allowed at the time of making her report to review video of the incident. In retrospect if she had viewed the video she would have reacted differently.

Order

Based on the evidence presented, and after assessing the credibility of witnesses and the weight given to the evidence in the record, the Board finds, by a preponderance of the evidence, that Sgt. Gwendolyn Atkinson violated Sheriff's orders 11.2.1.0, 11.2.20 General Orders 24.9.1.0 and 9.21 and Article X Paragraph B of the Merit Board Rules, and that a 60 day suspension is warranted, effective December 23, 2014.

Gwendolyn Atkins Correctional Officer Docket #1798



Date - ecomber 26, 2018

SHERIFF OF COOK COUNTY,)	
)	
vs.)	
)	Docket # 1798
GWENDOLYN D. ATKINS,)	
Correctional Sergeant,)	
Employee #)	
Star #1110.)	

DECISION

THIS MATTER COMING ON to be heard pursuant to notice before Jennifer E. Bae, a Board Member, and the Cook County Sheriff's Merit Board finds as follows:

Jurisdiction:

- 1. GWENDOLYN D. ATKINS (herein after "Respondent") holds a position as a Correctional Sergeant which involves duties and responsibilities to the public.
- Each member of the Cook County Sheriff's Merit Board (hereinafter "Board") has been duly appointed to serve as a member of the Board pursuant to confirmation by the Cook County Board of Commissioners, State of Illinois, to sit for a stated term.
- The Board has jurisdiction of the subject matter of the parties in accordance with Chapter 55 of the Illinois Compiled Statutes.
- The Respondent was personally served with a copy of the Complaint and Notice of Hearing and appeared before the Board to contest the charges contained in the complaint.
- 5. The Board has heard the evidence presented by the Sheriff and the Respondent, and evaluated the credibility of the witnesses and supporting documents.

Background:

By complaint dated December 23, 2014, Sheriff Thomas J. Dart, sought a suspension for one hundred twenty (120) days. The complaint alleges that Respondent violated the Rules and Regulations and General Orders of the Cook County Department of Corrections and Rules and Regulations of the Cook County Merit Board when she failed to document, submit an Incident Report, and failed to recommend disciplinary action or submit a Complaint Register and/or notify a commanding supervisor that CO struck detained with a closed fist several times to the face after witnessing the excessive use of force. The complaint specifically alleged that Respondent violated the following:

SHERIFF'S ORDER 11.2.1.0 (effective September 19, 2011)
RESPONSE TO RESISTANCE/USE OF FORCE POLICY, in its entirety, including but not limited to, the following subparts:

II. POLICY

Officers shall use an amount of force reasonable and necessary based on the totality of the circumstances to perform a lawful task, effect an arrest, overcome resistance, control a subject, or protect the officer(s) or others from injury, as specified by federal/Illinois statutes and case law. The CCSO utilizes the Use of Force Model (2010) – John C. Desmedt and Protective Safety Systems Incorporated to provide guidance on the appropriate amount of force to be used to effect a lawful purpose and to articulate a detailed report on the officer's actions. The Use of Force model employs the progressive and reasonable escalation and de-escalation of officer applied force in proportional response to the actions and level of resistance offered by a subject.

Every use of force greater than social control, officer presence or verbal control must be reported as outlined in this directive. Officers shall not unreasonably endanger themselves or another person to conform to the restrictions of this directive.

V. DEFINITIONS

E. Excessive force – The application of an unreasonable amount of force in a given incident based on the totality of the circumstances.

VIII. PROCEDURES

- C. Intervention during excessive force incidents. If an officer knows that another officer is using excessive force against a subject, the officer must take appropriate action. The action required by the officer shall depend upon the circumstances of the incident. However, appropriate action may include, but are not limited to, verbal or physical intervention, immediate notification to a supervisor, or a direct order by a supervisor to cease the use of excessive force.
- D. Reporting alleged or actual excessive force incidents.

Any employee:

 With knowledge of the suspected and/or actual excessive use of force or knowledge of an excessive use of force allegation shall immediately verbally report this information to his/her supervisor. The immediate supervisor shall report the verbal notification to the watch commander. The watch commander may require the employee to complete and submit a To/From Memorandum. 2. Witnessing a use of force incident shall be required to complete and submit to the responding supervisor a Witness Statement as part of the Data Collection Form completed by the watch commander prior to the end of the shift.

XIII. APPLICABILITY

- A. By order of the Sheriff of Cook County, this Sheriff's Order applies to all CCSO officers and must be strictly observed.
- B. Any conflicts with previous orders, policies or procedures shall be resolved in favor of this order.
- C. All CCSO officers are required to familiarize themselves with the contents of this order and to adhere to the policy established herein.

GENERAL ORDER 24.9.1.0 (effective July 11, 2011)
REPORTING INCIDENTS, in its entirety, including but not limited to, the following subparts:

II. POLICY

It is the policy of the CCDOC to have written procedures for reporting and documenting incidents involving staff, inmates, and visitors, as well as to ensure that incidents or problems with the facility, i.e., sanitation, plumbing, electrical, ventilation, or any other situation that creates a dangerous workplace, are reported and documented in a timely and professional manner.

Employees shall immediately report to their supervisor any information indicating a violation or attempted violation of criminal laws, or a threat to the safety and security of the facility, its property or any person.

Report shall be made verbally and in writing as directed by this order.

VII. PROCEDURES

A. Notification

- All reportable incidents occurring within CCDOC involving staff, inmates, or visitors are required to be verbally reported and documented on an Incident Report by staff via the chain of command.
- 2. Response to resistance/use of force incidents by staff shall be reported in accordance with the current CCSO Response to Resistance/Use of Force Polity.

B. Incident Report Requirements

1.

- 2. CCDOC staff shall completely and accurately document and incident or situation that he or she observes or that is reported t him/her.
- 3. All CCDOC staff shall promptly prepare the Incident Report and forward the report to the supervisor.

4.

5.

- Incident Report shall be prepared immediately after an incident in order to be as accurate as possible; however, they shall be completed, submitted and reviewed by a supervisor prior to being relieved from duty.
- C. Any employee failing to file a report or filing a false report shall be subject to disciplinary action up to and including termination of employment and/or the filing of criminal charges.

F. General Reporting Guidelines

2.Complete and accurate documentation of events and incidents within CCDOC facilities and other sites are essential. Written reports and reports in IMACS serve to keep staff informed of developments and problem areas within the facility. Reports are also instrumental in the planning and implementation of Sheriff's Office policies and procedures.

VIII. APPLICABILITY

This General Order is applicable to all employees of the CCDOC. All employees shall familiarize themselves with the contents of this order. All supervisors will review the contents of this order with all employees under their supervision as appropriate, and ensure the provisions as outlined are strictly adhered to. This order is for strict compliance.

SHERIFF'S ORDER 11.2.20.0 (effective January 25, 2013)
RULES OF CONDUCT, in its entirety, including but not limited to, the following subparts:

II. POLICY

The CCSO serves the citizens of Cook County by performing law enforcement functions in a professional manner, and it is to these citizens that the CCSO is ultimately responsible. Employees of the CCSO shall conduct themselves in a professional and ethical manner both on and off duty. Employees shall not engage in activities that reflect unfavorably on the CCSO but shall instead serve to further the mission of service.

III. APPLICABILITY

This order is applicable to all employees of the CCSO and is for strict compliance. Any violations of this Sheriff's Order may result in disciplinary action up to and including termination. Any conflicts with existing directives shall be resolved in favor of this order.

VI. RULES AND REGULATIONS FOR ALL SWORN AND CIVILIAN CCSO EMPLOYEES

A. Compliance with Laws, Ordinances, and Regulations

2.Employees shall comply with lawful rules, Sheriff's Office written directives, verbal orders, SEAM articles, and political prohibitions issued by the proper authorities.

B. Conduct on and off duty.

CCSO employees shall:

2.Conduct themselves on and off-duty in such a manner to reflect favorably on the CCSO. Employees, whether on or off-duty, will not engage in conduct which discredits the integrity of the CCSO, its employees, the employee him/herself, or which impairs the operations of the CCSO. Such actions shall constitute conduct unbecoming of an officer or employee of the CCSO.

VII. ADDITIONAL RULES AND REGULATIONS FOR SUPERVIORS

CCSO supervisors shall:

A. Be responsible for subordinates' adherence to CCSO rules, regulations, policies, orders, directives and procedures.

- B. Be responsible and accountable for the maintenance of discipline and provide leadership, supervision and an example to ensure the efficiency, effectiveness, and performance of CCSO operations.
- C. Be responsible for the job performance of all subordinates placed under them.
- D. Remain answerable and accountable for all job-related failures on the part of their subordinates and subsequent failure to take the appropriate action to correct the deficiency.

GENERAL ORDER 9.21

RESPONSIBILITIES OF SUPERVISORS, in entirety, including but not limited to, the following subparts:

I. POLICY

It shall be the policy of the Cook County Department of Corrections (CCDOC) that Supervisory personnel be provided standards to perform their official duties. Supervisors are responsible of ensuring compliance with CCDOC policy and procedures, as well as professional and ethical standards.

Section #3 – Responsibilities of Sergeants

I. PROCEDURE

- A. Personnel Management Responsibilities of Sergeants include:
 - 6. When appropriate ensure they provide written documentation on any incident.

B.

- C. Disciplinary Responsibilities of Sergeants include:
 - 1. Prepare disciplinary reports on subordinates under their command found in violation of the Departmental Policies and Procedures.
 - 2. Recommend disciplinary action for any subordinate found in violation of the Departmental Policy and Procedures in accordance with General Order 4.2 (Disciplinary Action Summary Punishment) and General Order 4.2.1 (Disciplinary Action Major Cause).

D. Administrative Responsibilities of Sergeants include:

1.

- Collect, review and examine reports submitted by subordinates under their supervision to ensure reports are legible and contain all pertinent information.
- 3. Ensure all required notifications have been made pertaining to any incidents having occurred during their tour of duty.

COOK COUNTY SHERIFF'S DEPARTMENT MERIT BOARD RULES AND REGULATIONS, in its entirety, including but not limited to, the following subparts:

Article X, Paragraph B

No Police Officer of the Cook County Sheriff's Police Department, nor any Correctional Officer of the Cook County Department of Corrections, nor any Deputy Sheriff of the Cook County Sheriff's Court Services Department shall:

3. violate any of the general orders, special orders, directives or rules and regulations of the CCSO.

Issues Presented:

Whether the actions of the Respondent violated any of the General Orders and Rules and Regulations set forth above and what if any discipline is appropriate if a violation occurred.

Evidence Presented:

A hearing was conducted on December 1	, 2015 and February 2, 2016 at the Cook Count	y
Administration Building, 69 W. Washington Str	reet, Room 1100, Chicago, Illinois. Present wer	e
Assistant State's Attorney and	Assistant General Counsel	n
behalf of the Cook County Sheriff and Attorney	on behalf of the Respondent	

The following exhibits were admitted into evidence:

Sheriff's Exhibits:

- Statement made by Sgt. Gwendolyn Atkins to OPR dated 02-26-2014
- CCSO Response to Resistance/Use of Force Report written by Sgt. Gwendolyn Atkins dated 08-07-2013
- 3. CCSO Officer Battery Report written by Sgt. Gwendolyn Atkins dated 08-07-2013
- 4. CCSO Response to Resistance/Use of Force Report written by CO dated 08-07-2013
- 5. CCSO Officer Battery Report written by CO dated 08-07-2013
- 6. CCSO Inmate Disciplinary Report written by CO dated 08-07-2013
- 7. CCSO Incident Report CO dated 08-07-2013
- 8. Offense/Incident Report written by Inv. dated 08-08-2013

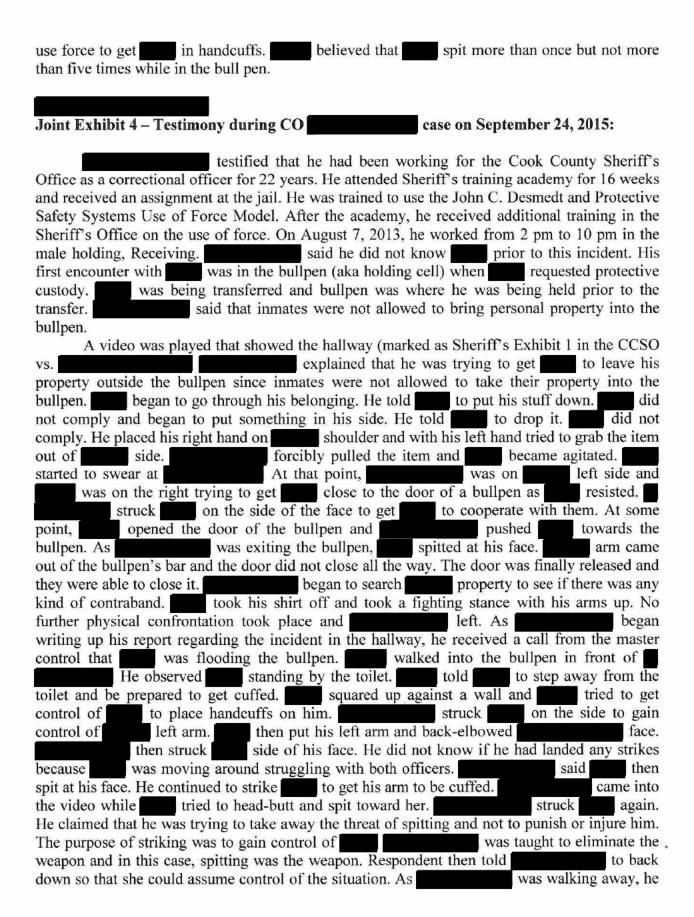
by Sgt. Gwendolyn Atkins, Lt. and and 10. Sheriff's Order Response to Resistance/Use of Force Policy 11.2.1.0 11. Sheriff's Order Rules of Conduct 11.2.20.0 12. Sheriff's General Order 24.9.1.0 13. CCDOC General Order 9.21 14. CCSO Merit Board Article X 15. Video of this incident
Respondent's Exhibit: 1. Summary Report prepared by OPR Investigator dated 08-16-2014 2. OPR Command Channel Review 3. CCSO Response to Resistance/Use of Force written by Lt. dated 08-10-2013 4. Memorandum from to and dated 05-15-2014
Joint Exhibit: 1. Testimony of dated 9-24-2015 2. Testimony of dated 9-24-2015 3. Testimony of dated 9-24-2015 4. Testimony of dated 9-24-2015 5. Testimony of dated 10-27-2015 6. Testimony of dated 10-27-2015 7. Testimony of Gwendolyn Akins dated 9-24-2015
The following witnesses testified for the Sheriff:
On direct examination, (herein after 'testified that he was the Senior Investigator for the Cook County Sheriff's Office OPR, Office of Professional Review. He was assigned to investigate an allegation of excessive force concerning Correctional Officers (herein after 'as well as Respondent. He had investigated at least 100 cases involving excessive force. In said he was the only investigator assigned to this matter. He first gathered all reports, obtained a copy of the video, and interviewed all officers including inmate (herein after 'as interviewed Respondent at the OPR office on February 26, 2014 and reduced it to a statement (Sheriff's Exhibit 1) after she was given her administrative proceeding rights and notification of allegation. Respondent was accompanied by a union representative. Said Respondent was permitted to review her statement and make any changes prior to signing it. It testified that he asked Respondent what had happened. Respondent said that she was notified by that had spit on his face; she told to write up a report; while was writing his report, Respondent was notified that she was flooding his cell; she entered the cell along with and Correctional Officer

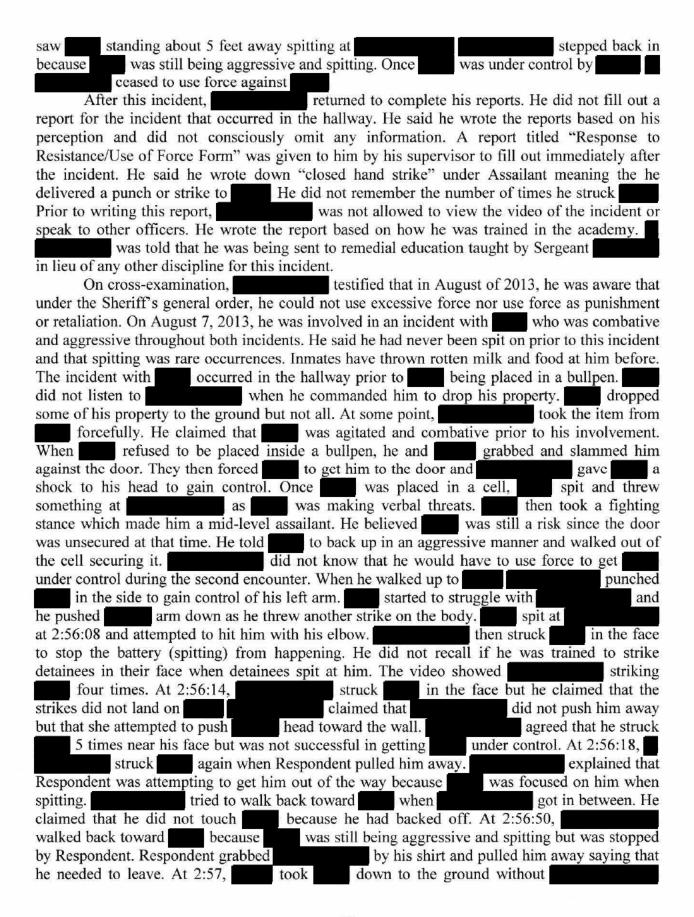
9. CCSO Response to Resistance/Use of Force Report Supervisory Review Report signed

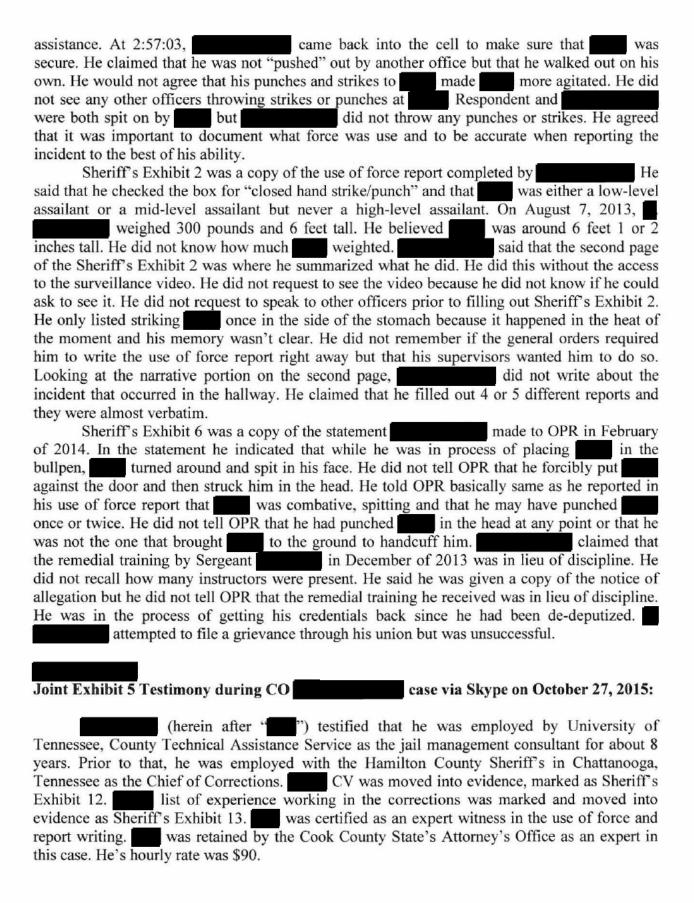
(herein after "and told to stop; she then told and to
take control of two additional female correctional officers entered the area; and was
able to get under control and handcuff him. said that Respondent did not tell him
about striking He then asked Respondent whether she had observed
punching Respondent told that she did observe this and that she
thought it was a proper response to the level of force needed to put under control.
was shown Sheriff's Exhibit 15 which was the video of the incident. The video
was played. In the video, after punched several times, Respondent
attempted to pull away from
At the close of the investigation, made the conclusion that used
excessive force against because when the level of threat had diminished to a passive
resister, continued to punch also made the finding that Respondent
failed to take supervisory action and failed to report the excessive force.
recommendation as to the discipline. He said that any and all recommendation for discipline was
made by the command channel.
On cross-examination, testified that he did not know whether Respondent was
permitted to review Sheriff's Exhibits 2, 3 and 4 prior to her interview or that she was allowed to
view the video of the incident. agreed that had claimed that he suffered injuries to
his right side of the body however the video showed striking left side of
body. With regards to Sheriff's Exhibit 15, said he would characterize as an
assailant at the beginning when he spit, flooded his cell, and took a fighting stance.
that in the use of force model, if a detainee was aggressively offensive without weapons, the staff
can use impact weapons such as taser, chemical agents, canines and closed hand strikes.
said he made a determination by watching the video that at some point, head was turned
and was not in a position to spit at the officers. said he had prepared Respondent's Exhibit
1 which contained synopsis of the facts and recommendation that be separated,
that Respondent be suspended for 120 days, and that be suspended for 90 days.
said he did not make this recommendation but that he completed this document after it
went through a review by the chain of command.
Respondent was 30 days suspension which was made some time in April 2014. On September
23, 2014, the recommendation was changed by to 120 days.
was shown Respondent's Exhibit 3 and Sheriff's Exhibit 9. From the documents,
it showed that on August 7, 2013, (herein after "had approved reports filed by
and Respondent. Sometime after, Superintendent (herein after
") and looked at the video for the second time and was referred to OPR for
review. did not interview or ask or why there was a change in finding.
said he had seen Respondent's Exhibit 4 which was a memo from
(Special Counsel of the Sheriff's Office) to (Executive Director of OPR) and
(Assistant Executive Director of OPR). In this memo, sought to
increase discipline for Respondent. believed that made this
recommendation as the agent of the Undersheriff.
During the interview, said Respondent did not ask to view the video tape of the
incident. salt Respondent did not ask to view the video tape of the incident. was no
longer an active assailant when continued to strike him.
Respondent whether there came a point when was no longer an active assailant.
the officers were required to submit reports when they see wrongdoings. He was not aware of an

saw was an excessive force. Said he had many cases where he determine if what the officer saw was an excessive force used. Said that he rarely had videos to allegations of excessive force until about 2 years ago. He said if the officer did not believe that the incident involved excessive force, the officer was not required to file a report. He did not know if the officers were allowed to view the video of the incident prior to filing their reports. On re-direct examination, testified that Sheriff's Exhibit 1 did say that Respondent acknowledged that she was informed of all her rights and waived counsel. Respondent also acknowledged that the statement was true and accurate by placing her signature. Said when was striking he categorized as a resister. He said he did not make any discipline recommendation.
Joint Exhibit 1 – Testimony during CO case on September 24, 2015:
On direct examination, County Sheriff's Office as a correctional officer with star number 14828. She was assigned to receiving and was so on August 7, 2013. She entered the cell after and observed behind a wall with wet floor. She observed that the officers were trying to put handcuffs on the video was played. She had done so. She was trying to hold the head so that she could get control of him. She said she had pushed ways so that the could not spit at him. She claimed that the attempted to head butt and spit at her. She remembered was struck. She could not remember because the floor was wet and there were lots of stuff going on. She did not know if swinging at the swinging at the swinging that she could not remember because the floor was wet and there were lots of stuff going on. She did not know if swinging at the swinging at the swinging that she could not remember because the floor was wet and there were lots of stuff going on. She did not know if swinging at the swinging at swinging the situation or not. On cross-examination, the swinging at the swinging the situation or not. On cross-examination, the swinging at the swinging the situation or not. Was always to swinging the altercation but did not obey them. She said it was that took to the ground. Prior to being taken down, was not restrained or under control. Was always to right side of the body. Claimed that she attempted to gain control of the head by pushing it toward the wall. Was trained in the use of force at the Cook County Sheriff's Training Academy. There she learned that the Sheriff had adopted what's known as the use of force continuum model. She did not observe use any force inconsistent with this model. She did not see any injuries on she had a concern for her safety and safety of her fellow officers because of spitting. She said she said she said she said she said she said she had a concern for her safety and safety of her fellow officers because of spitting. She said she said she accorded had safety of her fellow officers because of s
Joint Exhibit 2 – Testimony during CO case on September 24, 2015:
On direct examination, the control of the control o

Sheriff's use of force policy. On August 7, 2013, she was assigned to Receiving and female discharges. She explained that she was sitting across from a bullpen when she saw water flowing out of it. She entered the room where the bull pen was located and learned that an inmate had flooded the bullpen. There were and in the bullpen. She was present when took the inmate to the ground. She said she went in to assist. She observed that the inmate was combative and refusing to be handcuffed. She did not observe use force against in violation of the Sheriff's Use of Force Policy. On cross-examination, testified that she did not see use any force. She was standing behind and did not see use any force, could not violate any policy for using excessive force.
Joint Exhibit 3 – Testimony during CO case on September 24, 2015:
On direct examination, Scheriff's Office as a correctional officer for 9 years. Prior to becoming a correctional officer, he attended the Sheriff's Academy that lasted for 16 weeks. On August 7, 2013, he was on duty from 2 pm to 10 pm. His assignment was male holding in Receiving. Said Came in as a transfer so he placed him in a holding cell for the new division for a pick up. He first encountered as he was at the holding desk in the basement of Receiving when was brought over for a transfer. Was first placed in the hallway but became agitated and started throwing his stuff around. Was told to stop. And I tried to gain control and placed handcuffs. Started to pull away. Add did not see Strike was placed in a cell. Started to spit at them. Then received a call from an officer in the controls who said that was flooding the cell. Went back to the cell to retrieve the item used by to flood the cell. He observed water all over the floor and gave a verbal command to turn around and be placed in cuffs to be moved to a different cell. did not comply. When approached put his back to the wall and resisted. The had in one arm as struggled. Was eventually taken down to the floor by and placed in handcuffs. The walked toward the toilet to stop from flooding.
Immediately after the incident, prepared an incident report and a use of force report. Said that he could have asked to see the video prior to writing up his reports but he did not do so. He prepared his reports from his recollection of the events. He believed that was a threat to him and other officers. He had concern for the safety of himself and his fellow officers. He observed spitting at the direction of all officers. described to be a very strong young man. From the video, said that you could not determine how rigid body was or the degree of force exerted against him. On cross-examination, testified that he did not observe throw any punches at because he was focused on maintaining control of said that he alone took control and took down to the floor.
he did not throw any punches. When sentered the cell, the water had not leaked out into the hallway. He gave verbal commands but he did not comply. When he walked into the cell, was not going to comply with his commands; that was going to resist him; that was going to be combative with him; and that he would probably have to

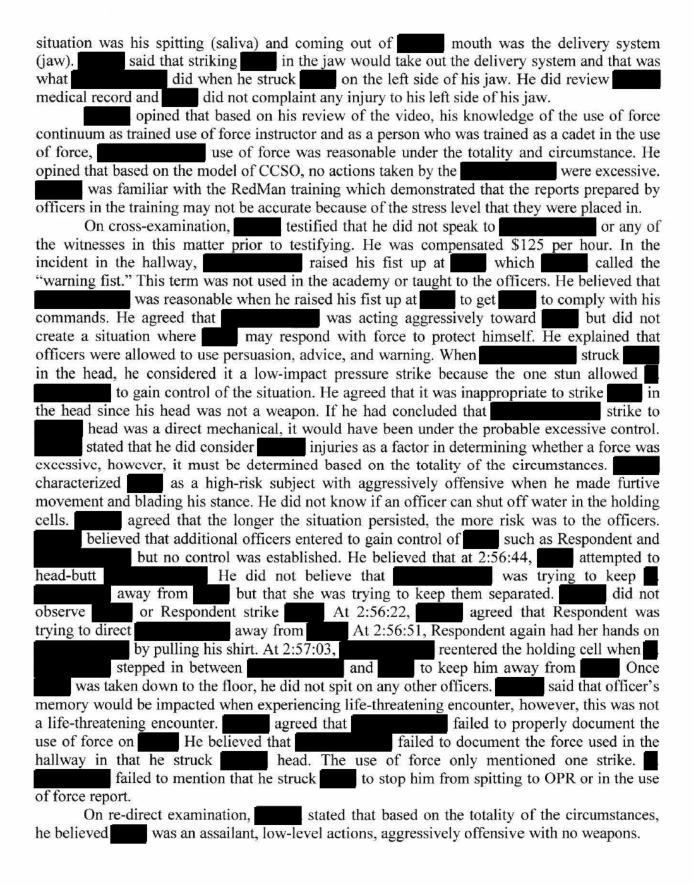






In preparation, reviewed all the documents/reports generated by all the officers
involved in this matter, report generated by OPR, the use of force model adopted by the CCSO,
Sheriff's orders in response to resistance use of force, two videos, and the power points on report
writing and response to resistance adopted by the CCSO. With regard to the incident in the
hallway, it was opinion that strike to the back of head (2:46:44)
while being pinned up against the door by both officers was not justified. believed that at
the time the strike was made, was under control by both officers and the strike to the back
of the head served no purpose. With regard to the second incident in the holding cell by the half
wall, opinion was that initial strike to side (2:56:01) to gain
control of arm was appropriate. opinion was that next strike
(2:56:06) was not appropriate since both officers had control of arms and was bent
over or pinned against a retaining wall. At 2:56:08, observed spit at the officers and
then shortly after at 2:56:09, a series of four strikes were made by
that these strikes were not necessary since the officers had regained control over by that
time. At 2:56:14, raised his head and then struck in the head.
that this was inappropriate since there was no threat by was shown Sheriff's Exhibit
7 which was entitled "Integrated Use of Force Model." Applying this model,
initial strike by was appropriate but once and had
pinned against a retaining wall and being bent over to neutralize his spit, the multiple
strike to the head was not necessary. said failed to document or report the
incident that occurred in the hallway and all the force utilized inside the holding cell.
Specifically, said that said that failed to document the incident in the hallway where
was moved from one side of the hallway up to the holding cell door, striking to the
back of the head, throwing something outside of the cell prior to the door being shut, and
failed to document actions or his rationale for those actions. Inside the holding
cell, reported that he assisted in the restraining and movement and one strike to
the side of did understand that one may not recall every strike but
failed to document that he threw multiple strikes. further believed that
in his report that he was involved in the handcuffing or movement of out of the cell which
was not true. Opined that lost professionalism due to multiple strikes at
the position he put himself and other officers where the focus was shifted from inmate to
him, and coming back into the cell after other officers pushed and tugged on him.
opined that report was not consistent with the Sheriff's Order because he had
failed to document details of the events in the hallway and in the holding cell.
On cross-examination, testified that he was asked to opine based on the information
supplied by the state's attorney's office and did not interview anyone.
failed to articulate his rationale for what occurred during the incident in the narrative
section of his use of force report. I did take into consideration of the first incident in the
hallway when considering the second in the holding cell; that a holding cell was a confined
space; that the floor was wet with flowing water; and that was spitting. did not see
throw elbow at He saw grabbing arm to lift into an
arm bar hold. believed that when the officers first entered the holding cell, turned his
body and put his arms up in a self-protection when grabbed him and pushed him to the
wall.
testified that he had asked for the training curriculum that the staff underwent
previous to the incident and he was given the entire document that started with "Use of Force

Report Writing" (Sheriff's Exhibit 14). Applying the "Attack Management", striking in the mouth would have been taking away weapon delivery system. agreed that was authorized to use force to stop from attacking him and other officers. He also agreed that was justified in the use force to overcome resistance. did see a video of Page's interview following the incident but did not consider it when giving his opinions. He was able to review medical record that indicated that had minor injuries which was considered in his opinion. said used force when he swung his arm whether a contact was made or not. had not seen the Desmedt model prior to being retained in this case.
Joint Exhibit 6 – Testimony during CO R. McClendon's case dated October 27, 2015:
(herein after 'state testified that he was a Chicago Police Officer assigned to the Education and Training Division at the Chicago Police Department where use of force and control tactics were taught. He had been with the CPD for 16 years and prior to that was with the CCSO for 5 years as a correctional officer. The attended the CCSO academy where he had learned the Integrated Use of Force System from John Desmedt. When he started with the CPD, he was trained and certified in the Protective Safety System under the Desmedt model. Additionally, was certified by the Law Enforcement Standards Board as a use of force instructor. He was part of the Armament Systems and Procedures where he taught the use of force, baton, and handcuffing training. He had his own company, Blueline Training Corp where he taught the use of force model and control tactics. The incident in the hallway, was familiar with the area called receiving. He believed that since was coming from protective custody, he would categorize as a high-risk inmate. He believed that was giving commands to without success. The made a furtive movement when his hand moved toward his waistband which placed him at a higher risk category. When tried to get something out of hand, became a moving resister. The attempted to control arms and when started moving, the officers used stabilization to restrict movement. When struck it would be at low-impact pressure which would be an appropriate response to a moving resister. After his review of the video of the incident in the hallway, applying the Integrated Use of Force Model, believed that everything did was reasonable.
explained that even prior to the officers coming into the holding cell, was an "aggressively offensive without weapons" when he damaged and flooded the cell that created a hazardous situation for the officers which moved him upward into the assailant category. When moved toward the half wall, it made it more difficult for the officers to gain control of him. strike on started flailing his arm (2:56:02) and attempted to elbow strike, he was considered an aggressively offensive without weapons and actions likely to cause physical injury. Then moved his arm backward and forward which would be considered a direct mechanical strike. At 2:56:08, when spitted at he became an aggressively offensive without weapons and cause physical injury. There were three elements of attack management: weapon, intent, and delivery system. The CCSO Academy taught that if you could defeat any of the three, the attack would end. The weapon in



GWENDOLYN ATKINS

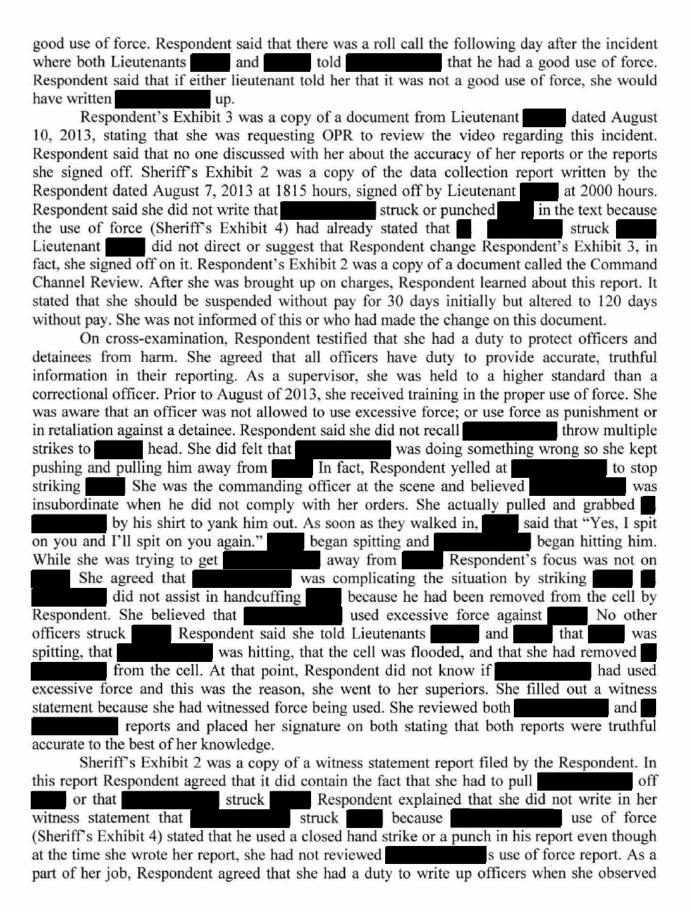
Joint Exhibit 7 – Testimony during CO case, September 24, 2015: Respondent testified that she was assigned to RCDC as a sergeant working with On August 7, 2013, she observed interactions between the bullpen. She arrived at the bullpen same time as and observed that flooded the bullpen. She told to come out so that the officers could restrain him but he was not following her orders. She told to put his hands behind his back, turn around so that they could cuff him. was not listening and began spitting. She did not remember how many spit but she knew that was spitting at tried to restrain by putting his hands behind his back but that did not work. They then used necessary force. At some point during the struggle, Respondent grabbed Respondent stated that she did this because kept spitting and At 2:56:08, kept striking spit at Respondent. She grabbed because it was escalating and striking was not helping the situation. did not comply with her command initially. Respondent said that at 2:56:47, she pushed spit again. At 2:56:52, Respondent grabbed because shirt and collar to pull him away so that she could gain control of the situation. At 2:57, took down to the floor. She observed swing his arm or fist at could not remember how many times. On cross-examination, Respondent testified that she was and on duty ranked higher than her. In There were Lieutenants accordance with the general orders, Respondent was required to prepare a report but she did not have access to the video. She did not immediately prepare a report but reported the incident to her supervisors. When she first entered the bullpen, she determined that She pushed away from in belief that she was pushing the target away. She said at no time was under control until he was taken down by In addition to spitting, was physically and verbally resisting. As the highest ranking member in the bullpen, Respondent said she was responsible for make sure that the situation was under control. She believed that telling to step away was to allow officers to gain stepped away, was still "little resistant." Respondent said control. When that she did report immediately to her supervisor regarding what had happened in the bullpen. She said that she thought that she prevented excessive use of force by moving of the area. Stipulate that would testify as following: would opine that Sergeant Gwendolyn Atkins had knowledge by direct observation and involvement of throwing multiple strikes to the side of the head of detainee and she failed to report it. would opine that even though Sergeant Atkins had direct knowledge of 2. throwing multiple strikes to the side of the head of detainee signed off on reports and statements which did not accurately or completely document the force used by would opine that Sergeant Atkins undermined the integrity of the Cook County Sheriff's Office and failed to take a leadership role and permitted Cook

- County Sheriff's Office policies to be violated by submitting inaccurate reports as well as signing off on inaccurate reports submitted by her subordinate officers.
- 4. would opine that Sergeant Atkins failed to recommend disciplinary action for based upon the force she personally observed use against detainee
- would testify that these opinions are based upon his review of the surveillance video of the incident, the incident report submitted, the use of force report submitted, the policies and procedures of the Cook County Sheriff's Office that are at issue in this case, the OPR investigative report of OPR Investigator, and the Power Point presentation he reviewed that was offered at a Cook County Sheriff's Office training on use of force report writing.

The following witness testified for the Respondent:

RESPONDENT:

Respondent testified that she became a correctional sergeant in May of 2008 and had been a correctional officer since May of 1995. In June of 2013, she worked in receiving from 2 to 10 where they processed new inmates and inmates coming and going to court. On August 7, 2013 at around 2:45 pm. told Respondent that had spit on him. She then asked what did CO do in response to the spitting. told her that he had done nothing. She then told to write a report. Respondent then received a phone call via radio saying that a detainee was flooding a cell. She did not learn the source of water that was flooding a cell until she went to the cell. She entered cell along with When she got to the cell, she had to push a button to get the door open. She saw that the water was flowing out and asked to come out. did not come out and was staying behind a wall that was 3 to 4 feet high (a privacy wall). went inside so that they could handcuff him. said to that "yes I spit on you started to spit again as both officers were trying to grab him. and I will spit on you again." started hitting to gain control. was not complying. When spitting and was hitting, Respondent got spit on. She then walked inside the cell and tried to get out of the area to gain control over the entire situation. She believed that anger was focused on She physically touched to move him away from came into the cell shortly after and walked away and participated in moving away from the scene. then walked back in when started spitting again. told leave. She did not remember how many times had spit at the officers. was able to eventually. Sheriff's Exhibit 4 was the use of force report written by gain control of and it was signed off by the Respondent and Lieutenant checked off a box for indication that he punched the detainee. Respondent had concurred with this report. She had not viewed the video of the incident prior to approving this report. At the time of this incident, Respondent said that she was not allowed to view the video prior to reporting or signing a report. Prior to signing off this report, Respondent informed and that there was a use of force where she had to pull away. Both lieutenants left to review the video and came back to tell her that it was a good use of force. Respondent said she did not file a complaint register because she was told that it was a



wrongdoing. She did not need a lieutenant's permission to write up an officer for wrongdoing.
Respondent said she felt that suse of force was not appropriate but she did not
write up because her supervisors told her that the use of force was appropriate.
She could have discussed this matter with the captain or the chief but she did not do so. She was
interviewed by OPR and gave a statement which was marked as Sheriff's Exhibit 1. Respondent
agreed that she told was appropriate and that it was
not excessive. Today, as she testified, she believed that the force used by was
excessive. She did not tell that she had discussed this with her lieutenants on the date of
the incident; that she pulled away from or that she had to grab
by his shirt to get him away from
On re-direct examination, Respondent testified that striking as
was spitting was not effective. She said she took a different course by removing
from the situation to gain control. She believed that hitting did not
stop from spitting. She did not recall if any of hitting was not in response
to spitting. Respondent said she had some concern with use of force but
she did not make a complaint referral because her lieutenants told her that it was a good use of
force.
On re-cross examination, Respondent agreed that hitting made
more combative and spit more. When interviewed by OPR, she did not mention pulling
away from or having a conversation with her lieutenants about whether it was
a good use of force.

Findings/Conclusion of the Law:

Order:

Wherefore, based on the foregoing, it is hereby ordered that the Respondent is suspended from the Cook County Sheriff's Office for 60 days from the date of December 23, 2014.

JAMÉS P. NALLÝ, Chairman

KIM R. WIDUP, Board Member

BYRON BRAZIER, Vice-Chairman

JENNIFERE, BAE, Board Member

PAT BRADY, Board Member

VINCENT T. WINTERS, Board Member

GRAY MATEO-HARRIS, Board Member

Dated: Syptember 15, 2016

Sheriff of Cook County)	
vs.)	
) Docket No. 179	98
Gwendolyn D. Atkins)	
Correctional Sergeant)	
Star # 1110)	

I write in dissent of the decision issued by the Board regarding Respondent Gwendolyn Atkins (the Respondent) as to the length of the suspension. The Sheriff, in its initial complaint, requested the Respondent be suspended for a period of 120 days and the Board reduced the suspension to 60 days. This suspension was issued after finding, by a preponderance of the evidence, that the Respondent violated certain General Orders of the Cook County Sheriff's Office (CCSO) and Merit Board Regulations, as alleged in the initial complaint and confirmed by the final decision in the matter. The Board reached this determination based on the evidence presented, the assessment of the credibility of the witnesses, and the weight given to the evidence in the record.

Dissent on Decision

I agree with the finding in this matter and my objection – through this dissent - is only to the changing of the length of time of the suspension. My objection is based upon the act of the Respondent, a correctional supervisor, failing to submit an accurate Witness Statement or Incident Report regarding Correctional Officer excessive use of force against a detainee. The witness statement provided by the Respondent "was inadequate and simply not true." The Respondent made no mention of CO " striking detainee) at all, not even one punch or strike." When OPR interviewed the Respondent, she was not truthful. The Respondent further did not inform OPR that "she saw strike (the detainee) multiple times - only that she saw strike control. She did not say that she had to push and pull from the incident to prevent any further escalation." The detainee involved in this matter was clearly involved in actionable conduct that had to be addressed by the correctional officers but the failure of some of the correctional officers to be candid regarding their actions decreases their believability regarding the conduct of the detainee. As a supervisor, her actions of failing to be candid and properly reporting the circumstances of the event is an egregious act that should prevent the reduction in the number of days of her suspension. It is inexcusable that those charged with enforcing the laws, as the Respondent is, put themselves in the position of having a lack of candor. Law enforcement is a position of public trust and must always maintain the confidence of the public in their truthfulness and veracity. A lack of candor by an officer, especially one who is in a position of compland, potentially puts law enforcement in danger of losing this public trust.

Kim R. Widup, Board Member

Date of MG (SOL)

SHERIFF OF COOK COUNTY)	
)	
VS.)	Docket No. 1798
)	
GWENDOLYN D. ATKINS,)	
Correctional Sergeant,)	
Employee #)	
Star #1110.)	
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DISSENT ON DECISION

I write in dissent of the decision issued by the Board regarding Respondent Gwendolyn D. Atkins ("Respondent") as to the discipline issued. The Sheriff, in its initial complaint, requested that Respondent receive a suspension of 120 days but the Board issued only a suspension of 60 days. This suspension was issued after finding, by a preponderance of the evidence, that the Respondent violated certain General Orders of the Cook County Sheriff's Office (CCSO) and Merit Board Regulations, as alleged in the initial complaint and confirmed by the final decision in the matter. The Board reached this determination based on the evidence presented, the assessment of the credibility of the witnesses, and the weight given to the evidence in the record.

I agree with the finding in this matter and dissent only as to the discipline issued. Given Respondent's lack of candor throughout the investigation process and hearing, and given her failure to report and document the excessive force she witnessed, particularly in light of her supervisory status, I recommend a suspension of 90 days.

Gray I. Mateo-Harris, Board Member
09/02/16 Date